

NATIONAL HIGHWAY AUTHORITY

27-Mauve Area, G-9/1

No. Inq/Admn(C)/810/05/1724

Islamabad, the 13 September, 2005

Subject: **STANDING OPERATING PROCEDURE FOR THE PROTECTION OF FOREIGNERS WORKING ON NHA PROJECTS IN PAKISTAN**

NHA Administration Manual, 2001 under the head (Regulation for Security Management) and standing Operating Procedure for security of foreigners issued by Ministry of Interior received through MoC OM No 6(12)/2001-Admn(Vol-III) dated 10.01.2005 **(copy attached for GMs)**.

2. The Ministry of Interior, Government of Pakistan keeping in view the prevailing terrorist activities in the country has issued an SOP amongst all concerned regarding protection of foreigners working on projects in Pakistan. For this purpose, the sponsoring department has been coordinate with the law enforcing Agencies for their safety. The said SOP sets out a detailed security procedure to be adopted by the sponsoring department to ensure the safety of all guests/foreigners.

3. Foregoing in view, it is decided that in future, the concerned Project Director and DD (Admn)/AD (Adm) under whose area of jurisdiction, foreigners are working shall act as security officer(s). They shall ensure their safety by strictly observing the provisions of said SOP (circulated by Ministry of Interior).

4. The appointed security officers shall be responsible inter alia for the following:-

- a. To ensure the safety of the foreigners working with NHA in collaboration with law enforcing Agency(s).
- b. To keep close liaison with the concerned law enforcing Agency/Ministry of Interior for the protection of foreigners as per procedure given in above referred SOP.
- c. To keep close coordination with Chief Protocol Officer/Protocol Officer, NHA regarding the movements of the foreigners from time to time.
- d. To provide security guards to the foreigners with the approval of GM (Region/Projects) /respective Director at HQ from 'registered security agency' duly equipped with weapons on settled terms and conditions out of available project's funds.
- e. To apprise day to day security measure taken to the respective Gm/Director for appraisal who shall also monitor the security measures taken by the said security officers and issue necessary instructions from time to time in this regard to avoid any untoward situation. The Security Officer shall coordinate with the relevant/concerned law enforcing agency at his level and submit monthly report to respective GM for the said purpose.

- f. To make a separate security plan and submit it to GM/Director with a copy to Dir (Estt), NHA for approval prior to the arrival of foreigners.
- g. GM/Director is to provide necessary information about the foreigners to Ministry of Interior.
- h. To include security aspect in the overall plan of the project, it is to be included in PC-1 of the project.
- i. To involve a 'foreigner security cell' in the Ministry of Interior at the perception and planning stage of the project and apprise about the security aspects.
- j. To ensure implementation of fool proof security arrangement for foreigners in close coordination with GM/ Director and coordinate with all concerned Agency(s).
- k. To maintain updated data of all foreigners working in their respective area of jurisdictions.
- l. To follow the instructions of the Federal Government issued from time to time in this regard.
- m. Respective GM will exercise overall control of the task & ensure befitting security arrangements.

5. The above instruction shall be strictly followed and brought to the notice of all concerned for compliance.



(Muhammad Aslam Khan)
Director (Personnel)

CC:

- All Members
- All GMs (Regional/Project)
- Dir (Vig), NHA HQ
- All PDs
- All DD (Admn)/AD(Admn), Regional/Projects
- Chief Protocol Officer, NHA HQ
- Protocol Officer, NHA HQ
- SO (Admn), MOC, Islamabad. - W.r.t his letter No. 6(21)/2001-Admn(Vol-II) dated 10.01.2005.
- PS to Chairman, NHA, HQ
- PA to DG (Admn), NHA HQ.

GOVERNMENT OF PAKISTAN
MINISTRY OF COMMUNICATIONS

No. 6(12)/2001-Admn(Vol-III)

Islamabad, the 10th January, 2005

OFFICE MEMORANDUM

Subject: **STANDING OPERATING PROCEDURES FOR SECURITY OF FOREIGNERS**

The undersigned is directed to forward herewith a copy of Ministry of Interior (National Crisis Management Cell)'s letter No. Dy. No. 117/2004-NCMC (O&I), dated December 31st, 2004 on the subject mentioned above for information and strict compliance.



(Asim Khan Goraya)
Section Officer (Admn)
Tele: 9209973

Encl: (One Copy)

1. Chairman, NHA, Islamabad.
2. Chairman, PPSMB, Islamabad.
3. I.G. (NH&MP). Islamabad.
4. Chief, NTRC, Islamabad.

Dy. No. 117/2004-NCMC (O&I)
GOVERNMENT OF PAKISTAN
MINISTRY OF INTERIOR
NATIONAL CRISES MANAGEMENT CELL

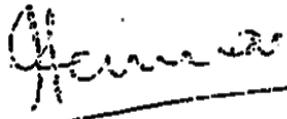
Islamabad, the 31st December, 2004.

Subject: **STANDING OPERATING PROCEDURES FOR SECURITY OF FOREIGNERS**

There have been several instances of killing of foreigners including our Chinese allies in the recent past. This is shocking to the nation and casts an adverse effect on the image of Pakistan, besides hampering the development and progress of the country. The existing policies for the protection of foreigners seem inadequate. There is therefore, an immediate need for practical and foolproof steps to ensure security of visitors from foreign countries.

A Standard Operating Procedure (SOP) has been worked out to streamline procedures and coordinate synergetic effort to provide an comprehensive and effective security cover for foreigners. Copies of SOP are enclosed for your kind perusal. It is requested that this SOP should be disseminated to all concerned and must be implemented in true letter and spirit please.

Encl: (05 Copies)


Brig
(Javed Iqbal Cheema)
Director General

<u>Distribution:</u>	No. of Copies
1. Secretary, National Security Council, Islamabad	02
2. Secretary, Ministry of Foreign Affairs, Islamabad	05
3. Secretary, Cabinet Division, Islamabad	02
4. Secretary, Establishment Division Islamabad	02
5. Secretary, Ministry of Defence, Rawalpindi	05
6. Secretary, Ministry of Defence & Production, Rawalpindi	05
7. Secretary, Ministry of Petroleum & Natural Resources, Islamabad	05
8. Secretary, Ministry of Water & Power, Islamabad	02
9. Secretary, Ministry of Industries & Production, Islamabad	05
10. Secretary, Ministry of Commerce, Islamabad	05
11. Secretary, Ministry of Housing & Works, Islamabad	05
12. Secretary, Ministry of Communications Islamabad	05
13. Secretary, Ministry of Information and Broadcasting, Islamabad	05
14. Secretary, Ministry of Finance, Islamabad	05
15. Secretary, Ministry of Tourism, Islamabad	05
16. Secretary, Ministry of Narcotics Control, Islamabad	05
17. Secretary, Ministry of Information & Technology (IT), Islamabad	05
18. Managing Director, P.T.D.C, Islamabad	05

GOVERNMENT OF PAKISTAN
MINISTRY OF INTERIOR
NATIONAL CRISIS MANAGEMENT CELL
ISLAMABAD



STANDING OPERATING PROCEDURES

**FOR SECURITY OF FOREIGNERS IN
PAKISTAN**

Government of Pakistan
Ministry of Interior
National Crisis Management Cell
Islamabad

Standing Operating Procedures for Security of Foreigners

General

The brutal killing of a Chinese engineer, which ended the hostage king episode of two Chinese by terrorists in Wana, deeply shocked and distressed the Pakistani nation once again. The agony and the intense pain the nation felt, and continues to feel, have been expressed at multiple levels, both at official as well as at the level of civil society. The numerous terrorist attacks in the country have not desensitized us to the tragic loss of human life. The killing of Chinese on Pakistani soil is felt as if one of our own citizens has been murdered such is the unique and intense relationship that Pakistan has developed for our Chinese friends.

As very strongly felt, the targeting of Chinese in Pakistan is evidently intended to undermine Pakistan's close relationship with its most steadfast ally. The negative impact of these incidents upon the Chinese public and government is tremendous, especially as they cannot perceive why their nationals should be targeted in a friendly country. After the Gwader tragedy, in which Chinese technicians were killed, there was an urgent need to take extra measures to ensure the security of the Chinese in Pakistan. This was not done. The Chinese engineers who were kidnapped, had only one police guard in their vehicle, which formed part of the four-vehicle convoy. The convoy was too widely spaced and it had no security escort. It seems that the kidnappers knew the whole set-up, and were aware of the fact that these Chinese engineers were working on the canal part of the Gomal Zam Dam Project which stretches across a vast area and is therefore, a more difficult target to secure unlike the dam site itself.

It is now crystal clear that the objective of these terrorist activities, including the earlier killing of three Chinese engineers at the hand of unknown terrorists in Gwadar, has been to sabotage of the efforts that the government of Pakistan is making for taking the country on the road to progress and prosperity. Their agenda is to damage the remarkable friendship and the excellent cooperation at that exists between the two countries. Out of the five terrorists, who were killed three were foreigners. This clearly beings out the foreign involvement. They would not bother about harming Pakistan's interests for their nefarious designs.

What is now required is that security measures for the Chinese, as well as for people from other countries, working on Pakistani projects or visiting Pakistan of any purpose, should be further strengthened and legislation be enacted to providefor increased punishments and speedy disposal of cases involving the foreign and other terrorists.

Aim

The aim of these standing operating procedures (SOPs) is to give general guidelines as to how the whole security apparatus should be tailored to provide an integrated and synchronous security to foreigners visiting and staying in our country for different official or unofficial purposes.

Types of Foreigners

People from different friendly countries visit Pakistan for various purposes. They could be diplomats working in different missions or engineers, consultants, technicians, and experts working on various development projects. Any foreigner visiting our country has to be treated as a respectable and a very important guest. His security must be guaranteed. Our Islamic and regional customs and traditions give an special importance and priority to a guest. This must be kept in mind. Following are different categories of foreigners visiting Pakistan.

- a. **Diplomats.** They are the most important people and their security is of prime importance for the government. They are normally present in the capital or Karachi and seldom they move out to any other part of the country. Elaborate security arrangements are on ground for diplomatic enclave in Islamabad. There is a need to bring those diplomatic missions that are located outside in other parts of the city, inside the diplomatic enclave. Similarly, there is a need for a diplomatic enclave in Karachi. Sindh government should establish it at priority.
- b. **Government Sponsored Projects.** These are the foreigners who work on government sponsored projects. Their security is the main responsibility of the government. The sponsoring ministry or department must be made responsible to coordinate and ensure the safety and security of their foreign guests in collaboration with the Law Enforcing Agencies. The sponsor must depute an officer to look after the security aspects and the whole blame and responsibility must not be thrown on Law Enforcing Agencies (LEAs) alone.
- c. **Private Sponsored Projects.** These are the foreigners who work on private projects and are invited by private firms. Their security must be the direct responsibility of the sponsors. They must hire private guards for the security of these foreigners and must coordinate their security arrangements with Law Enforcing Agencies (LEAs). All contractors must ensure that the cost effect for provision of security should be inbuilt in the projects where foreigners are invited.
- d. **Tourists.** Pakistan's tourism industry is already suffering due to bad security environment. Although the inflow of tourists in Pakistan is very low, one can find some determined tourists visiting Pakistan for sight seeing and mountaineering. Ministry of Tourism as the sponsoring ministry must be made responsible for coordinating security of tourists with Law Enforcing Agencies (LEAs) and provincial governments.

e. **Journalists / Correspondents / Media Men:** Many people in this category come and stay in Pakistan. These people normally stay in the capital city or in other major cities but some of them do take the adventure of visiting difficult and remote parts of the country to gain the first hand knowledge of the events of law and order or some political activity. Some of them being more daing/ sensational expose themselves unnecessarily to the dangerous environment while trying to unearth some criminal or terrorist. Ministry of information must coordinate their security with Law Enforcing Agencies (LEAs) and they must be told the dangers of being more adventurous.

Responsibility of Security

- The responsibility of security must not only be thrown on the Law Enforcing Agencies (LEAs) alone but others, who are responsible for the presence of any oreigner in this country, should also share it. Following guidelines must be kept in mind.
- Any government department or ministry sponsoring foreigners should be responsible to coordinate their security with LEAs through Ministry of Interior.
- Sponsor should exclusively depute an officer for this purpose and itmust not only be a routine letter writing exercise. Generally, after writing a letter those who are responsible think that they have fulfilled their responsibility. This trend has to be curbed.
- Any private company/firm/department sponsoring foreigners must be made responsible of the security of their guests through private security guards. If the project is of national importance, they can request the provincial government through Ministry of Interior, for the provision of security.
- Ministry of Tourism and Ministry of information should be made responsible to coordinate security arrangements of foreign tourists and media mend with the Ministry of Interior and provincial governments. Ministry of Tourism should coordinate with provincial tourism departments and LEAs for the security of foreign tourists.

Security Apparatus

The fact is that our security apparatus is outdated and overloaded. Because of the overload, the system has become insensitive. It cannot react in any crisis within the required timeframe. There is a dire need to address this issue seriously. A lot has been done on policy level; now there is a need to correct the system at implementation level. For instance, the induction, training, perks and safety aspect of the security personnel be improved.

Security Forces

Forces available to man the security apparatus of the country and provide a security cover for the foreigners are listed below. But only these security forces alone cannot deliver unless supported by reliable and accurate information through intelligence agencies. A wholehearted coordination effort by sponsoring departments/ministries is mandatory for a better output. Unless we achieve the synchronous integration of all resources on our disposal we will fail recurrently. Remember, security apparatus must be successful every time while the terrorists may succeed only one.

- Army
- Police
- Frontier Corps
- Frontier Constabulary
- Rangers
- Coast Guards
- Pakistan Naval Marines
- Levies/BRP/Khasadars
- Maritime Security Agency
- Private Security agencies

General Contours of Security Policy: Following are general contours of security policy for foreigners:-

- Having a comprehensive, accurate and updated database of foreigners present in the country at national level.
- Sharing this database with all intelligence and law enforcing agencies at national provincial and even at district level.
- Establishing horizontal and vertical linkages with FIA, Pakistan embassies in foreign countries, different foreign embassies in Pakistan and different ministries for smooth and prompt flow of information to keep the database updated.
- Setting up a dedicated cell in Ministry of Interior to exclusively handle the subject of security of foreigners. One must not feel complacent by making someone responsible for the subject; rather, all required facilities, tangible resources and authority must be provided for desired tangible results.
- Emphasizing on implementation rather than making policy guidelines and SOPs and feeling comfortable/complacent about the situation.
- Including security aspects of any project at the conception stage of the project. The inclusion of security measures in PC-I seems to be the need of the time and it must be considered.
- Involving Ministry of Interior right from the start of any project for the purpose of advising and implementing security measures.
- Monitoring the security aspects of any project on permanent and regular basis by Ministry of Interior.

Ministry of Interior

Whereas Ministry of Interior has the overarching role for maintenance of law and order in the country, the responsibility for action rests with the provinces. Ministry of Interior is embarrassed whenever there is an incident of terrorism or lapse of law and order in any part of the country. Although law and order is a provincial subject, but those who are actually responsible are seldom questioned by media or people. Therefore a need has arisen to set up separate specialized cell to deal with the subject of security of foreigners in Ministry of Interior.

Foreigner's Security Cell (FSC)

- A specialized dedicated cell named as Foreigners Security Cell (FSC) has been established in the Ministry of Interior.
- The cell would work under the overall supervision of DG NCMC.
- The composition of the cell would be as under:-
 - Dy. Secretary Foreigner's Security
 - Section Officer (1) Govt. Sponsored Projects
 - Section Officer (2) Private Projects
 - Requisite Supporting Staff

Tasks of FSC

- Would exclusively deal with security of foreigners visiting Pakistan for any purpose.
- Maintain updated data of all foreigners in Pakistan with inputs from FIA, LEAs, Intelligence Agencies, Sponsoring Departments/Ministries and Private Sponsors.
- Shall establish an online linkage with PISCES.
- Issue policy guidelines for security of foreigners.
- Ensure implementation of foolproof security arrangements for foreigners and coordinate with all concerned agencies.
- Monitor security aspects of all major projects from inception till the end for the purpose of security of the foreigners.
- Issue security instructions to various agencies.
- Establish one to one link with the chief security officer for the project.
- Establish horizontal and vertical linkages with FIA, Government Departments/Ministries sponsoring different projects involving foreigners and law endorsing agencies for the purpose of sharing of data and quick passage of information for the security of foreigners.

- Receive input from Provinces and other relevant agencies/department on a regular basis concerning foreigners and then issue necessary instructions.
- Shall submit a fortnightly report and update on security of foreigners to DG NCMC.
- DG NCMC will submit a monthly report on foreigner's security to the secretary and Minister for Interior.
- All matters related to security of foreigners would be addressed to FSC foreigner's Security Cell at the following address:-

Dy. Secretary
 Foreigner's Security Cell
 Ministry of Interior
 Fourth floor "S" Block Pakistan Secretariat Islamabad

- This cell must not feel contented simply with letter writing exercise. They must take active measures to ensure that the things are done at all levels.
- Habit of shedding away the responsibility and obligation by an excuse of letter writing exercise should be curbed at all levels and must be checked by all senior officers.

Provincial Governments. All provincial governments shall establish foreigner's Security cells (FSCs) in their respective Home Departments with requisite staff and logistics.

Sponsoring Department/ Ministry

- The responsibility for the security of foreigners shall mainly rest with the sponsoring department/ministry.
- Security aspect must be included in the overall plan of the project. It must be included in PC-1 of the project.
- Foreigners Security cell (FSC), Ministry of Interior must be involved at the conception and planning stage of the project to look after and advise on security aspects.
- Sponsor must inform in writing and in advance, about the arrival of foreigners to the following:-
- Foreigners Security Cell (FSC) Ministry of Interior.
- Foreigners Security Cell (FSC), Home Department of the concerned Province.
- PPO of the concerned Province who in turn will issue instructions to the concerned District and local police.

Sponsor must provide following information about the foreigners visiting Pakistan:-

- Date of arrival
- Means of arrival with full details
- Names and pass port numbers
- Duration of intended stay in Pakistan
- Project details on which they will work
- Departure details
- Security arrangements in hand
- Security arrangements needed

Sponsor must detail an officer of appropriate seniority and experience to exclusively coordinate security aspects of the project with Ministry of Interior and other LEAs. This officer must not be given any other assignment neither he should be changed before the completion of the project.

Pakistan Embassies

- Pakistan embassies should play their role in this regard.
- The list of foreigners being given visa to visit Pakistan should be sent to Foreigners Security Cell, Ministry of Interior on fortnightly basis.
- This list should include all possible information and details about the foreigners visiting Pakistan.
- Basing on this information the foreigner's security cell will keep the database updated.

Foreign Office

- Should advise Pakistan embassies to provide requisite information to foreigner's security cell Ministry of Interior on regular basis without delay.
- This subject should take requisite priority and must not be given low priority.
- The information from embassies may flow through foreign office provided its flow is prioritized and is not bottlenecked.
- Should also advise foreign embassies in Pakistan to provide information with full details of their nationals visiting Pakistan for different purposeswither directly to Foreigner's Security Cell, Ministry of Interior or through foreign office if sufficient time is available.
- The information should also include details of their movement and stay in the country.

Foreign Embassies

- Foreign embassies should also be made responsible to provide details of their nationals visiting Pakistan for various purposes.
- This information may flow through foreign office.
- FIA should monitor the inflow and outflow of foreigners through FISCES and keep the record updated.
- Provide a FISCES terminal to foreigner's Security Cell Ministry of Interior.
- Presence and location of foreigners must be kept in up-to-date record.
- This record should be shared with LEAs, Intelligence agencies and other related departments through FSC
- FIA must not lose the track of a foreign national present on the soil of Pakistan for security reasons.
- All foreign nationals must be briefed on security aspects on all entry points.
- They should be educated on the security environment and must be told about all measures taken for their security
- Printed material on security aspects should be provided to foreign national on their arrival at the airports.
- They must be told about No Go Areas for security reasons.
- They must be guided where to stay and where not to stay.

Intelligence System

- It should be made more effective and synchronous.
- Intelligence agencies must play their required role in this regard.
- They should keep the record of foreigners present in their area of jurisdiction updated.
- They should keep an eye on the movement of foreigners for security reasons.
- Must have ingress in terrorist networks to find out their plans.
- Should remain proactive.

Police

Police is the main security and law enforcing agency. It must play its role for the security of foreigners. Following measures should therefore be taken:-

- Police should keep an up to-date record of presence of foreigners in their receptive area of jurisdiction.
- This record must be kept all all levels i.e at Police Station level, at District level, at Province level and at National level.
- SHO, SSP, PPO and FIA are responsible to keep the record up dated at Police Station, District, Provincial and National level.
- This data of foreigners should be shared with other agencies as well on required basis
- Sponsoring department / ministry is responsible to inform the police about the number of foreigners, their place of stay, place of work, movement and intended stay.

Security at Project Site

- Responsibility of security rests with sponsoring department ministry or private firm.
- All security arrangements must be coordinated with foreigner's security cell, Ministry of Interior.
- Sponsor should submit the security plan to FSC, Ministry of Interior and get its approval prior to the arrival of foreigners.
- Only one agency should be made responsible for security. All other security agencies must function under its command.
- Project site should be isolated from local habitation.
- Project site must be well cordoned possibly with only one entry and exit point.
- Nobody should be allowed to enter the project area without a security pass or valid permission issued by an appropriate, responsible and competent authority.
- Security arrangements should be directly proportional to the level of threat being appreciated.
- Required no of security towers should be build on the perimeter of the project site.
- Good and reliable communication within the project site and with outside worlds such as sponsor and LEAs should be ensured.

- Sufficient security staff should be hired or assigned to the project site.
- Security must remain active round the clock.
- Security staff must work in three shifts for this purpose.
- Security staff must get proper rest after their duty.
- They must not be over worked. Over work can hamper their efficiency.
- Efficiency and state of mind of security staff should be given due consideration.
- Security staff should be cleared security-wise from intelligence agencies before assigning security duty with foreigners.
- All local labour must be cleared security wise before employing them on the project.

Security at Camp Site: In addition to the above mentioned points following should be considered:-

- All out efforts should be made to keep the camp within the parameters of the project site so that an integrated security arrangement should work.
- If it is not possible then the camp should be kept as closed to the project site as possible.
- In this case, a separate security plan should be made and submitted to FSC Ministry of Interior for approval prior to the arrival of foreigners.
- Foreigners must stay within the camp site and should not be allowed to move out freely for security reasons.
- They must be provided all facilities and items of daily use inside the camp site.
- If camp site is not within the project site then a separate commander should be made responsible for the security of camp site.

Security During Movement

General Movement

- All sponsors will ensure that prior intimation about the movement of foreigners is given to FSC, MOI that will coordinate their security arrangements with appropriate LEASs.

- Similarly and diplomats should be given prior intimation of their movement to other parts of the country to Ministry of Foreign Affairs who in turn should inform FSC, MOI for their security arrangements.

Movement on Project Site

- Movement must be kept to minimum.
- No single vehicle should be allowed to move.
- Movement must be restricted to day hours only.
- Movement must be carried out in convey.
- No of security vehicles depends on size of convey.
- For a small convey of one to four vehicles at least two security mobiles should move with the convoy.
- These mobiles should move at the head and tail of the convoy.
- They should have good communication arrangements within them and with the base.
- These mobiles should have sufficient strength of security personnel who are well trained and efficient.
- These mobiles should keep reporting to the base about their location and safety with regular intervals.
- No foreigner will move except under and escort vehicle.
- A rescue force of sufficient strength should always remain alert to react promptly in case of any emergency or crisis.
- During move, convoy should not be allowed to over extend. Vehicles must remain close and within sight.
- Security during movement by road shall remain the responsibility of the Province of residence/project. There should be no change of guards at Provincial/district boundaries.
- Foreigners travelling from AJ&K to Islamabad or Lahore shall be escorted by AJ&K Police throughout their journey.

Regular Reporting and Inspections

- Sponsor should send a weekly report on security aspects of the project to FSC, Ministry of Interior.

- If the Police is made responsible for the security of a project, the respective PPO should visit the project site and inspect it from security point of view at least once during project duration. A post inspection report should be forwarded to FSC, Ministry of Interior.
- Likewise, respective RPO should inspect the security arrangements on quarterly basis and forward post inspection report to FSC, Ministry of Interior.
- Respective DPO should do this exercise once a month and forward post inspection report to FSC, Ministry of Interior.
- In case the project is under the responsibility of FC or Rangers then IGs FC, DGs Ranger, their deputies and respective wing commanders will do the similar exercise and report to FSC, Ministry of Interior.
- Heads of all intelligence agencies should task their respective detachments and offices to provide intelligence coverage to such projects and report to FSC, Ministry of Interior about any lapses of security through existing command channels for the purpose of rectification.

Epilogue

There have been persistent instances of killing of foreigners in Pakistan by elements who are out to harm the interests of the country. This is a shocking situation for the nation and casts aspersions on the image of Pakistan, besides hampering the efforts of the Government for the development and progress of the country. There is therefore an immediate and dire need for taking adequate measures to ensure security of all foreigners who may be visiting Pakistan for official or unofficial reasons. The SOP has been worked out with a view to providing guideline for assigning responsibilities, establishing horizontal and vertical linkages with various organizations and agencies and adopting synergetic effort to ensure an all round, comprehensive and foolproof provision of security cover for foreigners.